

October 15, 1997

150 River Street  
Hackensack, N.J. 07601-7172  
Fax: 201-646-4310

To Whom It May Concern:

I recently used Dario Designs, specifically David Hogan, to plan an office layout to facilitate **The Record's** new Advertising team concept and integrated Customer Service Department, with credit, display, and agate all together. The purpose of the project was to determine whether everyone would fit and, if so, where and in what kind of space.

The layout is critical when facilitating a new team work process and in helping to change the culture of those departments. There is a reason why everything at MTV is on wheels: to encourage both work-flow and a future with no boundaries.

It is without reservation that I recommend Dario Designs to be used in this capacity. Their work is of the utmost quality, and their knowledge of the newspaper business was critical; it saved many steps as we worked to determine who needed to be next to whom and what the needs of each person were. For this reason, I recommend Dario over other design firms or the design branch of a furniture vendor.

If you have any questions, please feel free to call me at (201) 646-4380.

Sincerely,

A handwritten signature in blue ink, appearing to read 'S. A. Borg', with a stylized flourish at the end.